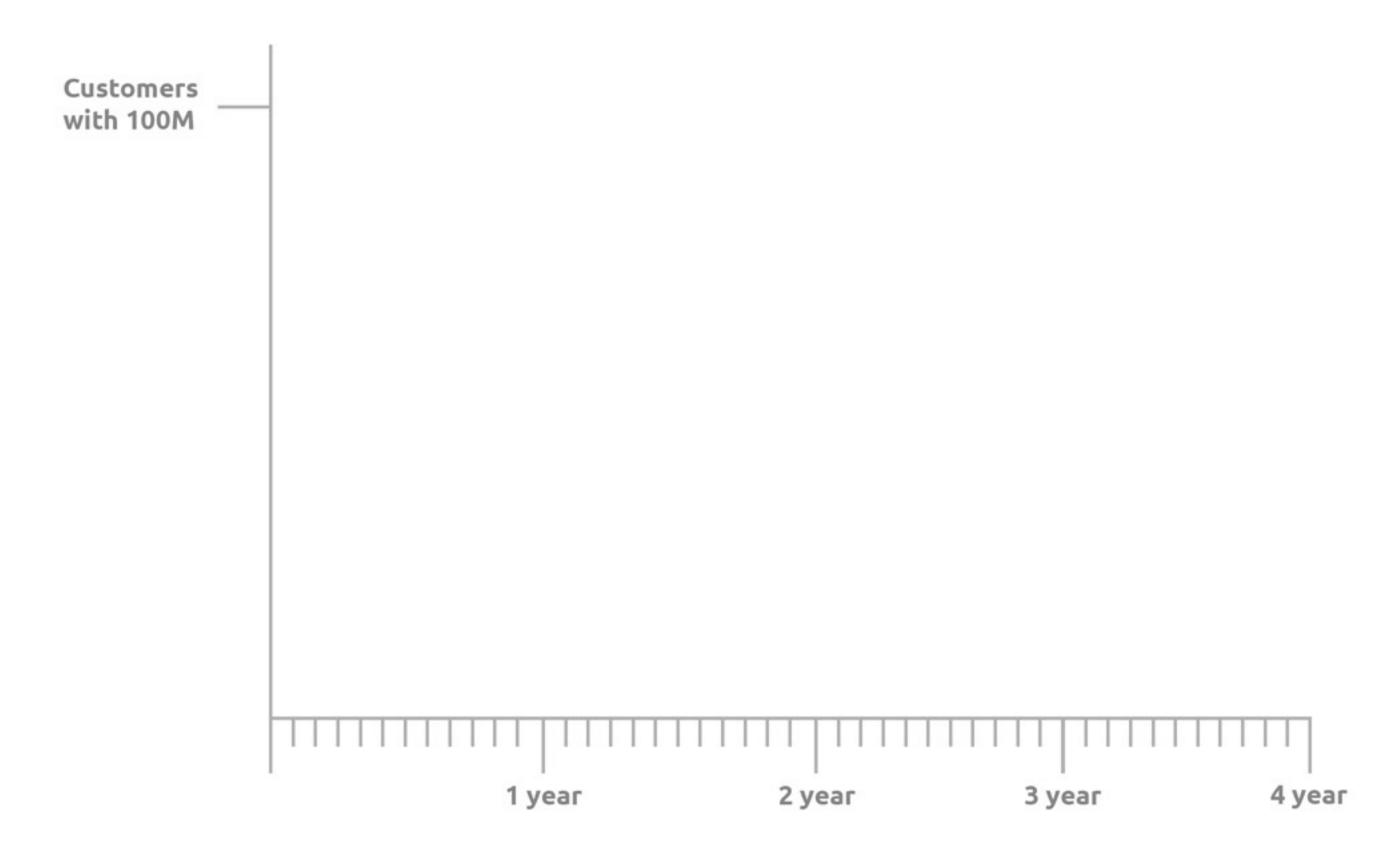
### The Genius of Growth Marketing

with Airtasker



# LESSON1 Introduction to Growth

### Likely growth trajectory of successful startup



### Growth Marketing with Airtasker

Introduction to growth

Introduction to marketplaces

Five acquisition channels that scale

Intro to paid advertising, virality, paid marketing and SEO

Activation the 4 reasons customers won't convert Retention and customer research

How to build a growth team

### Pirate Metrics

Acquisition

Activation

Retention

Revenue

Referral

**New Users** 

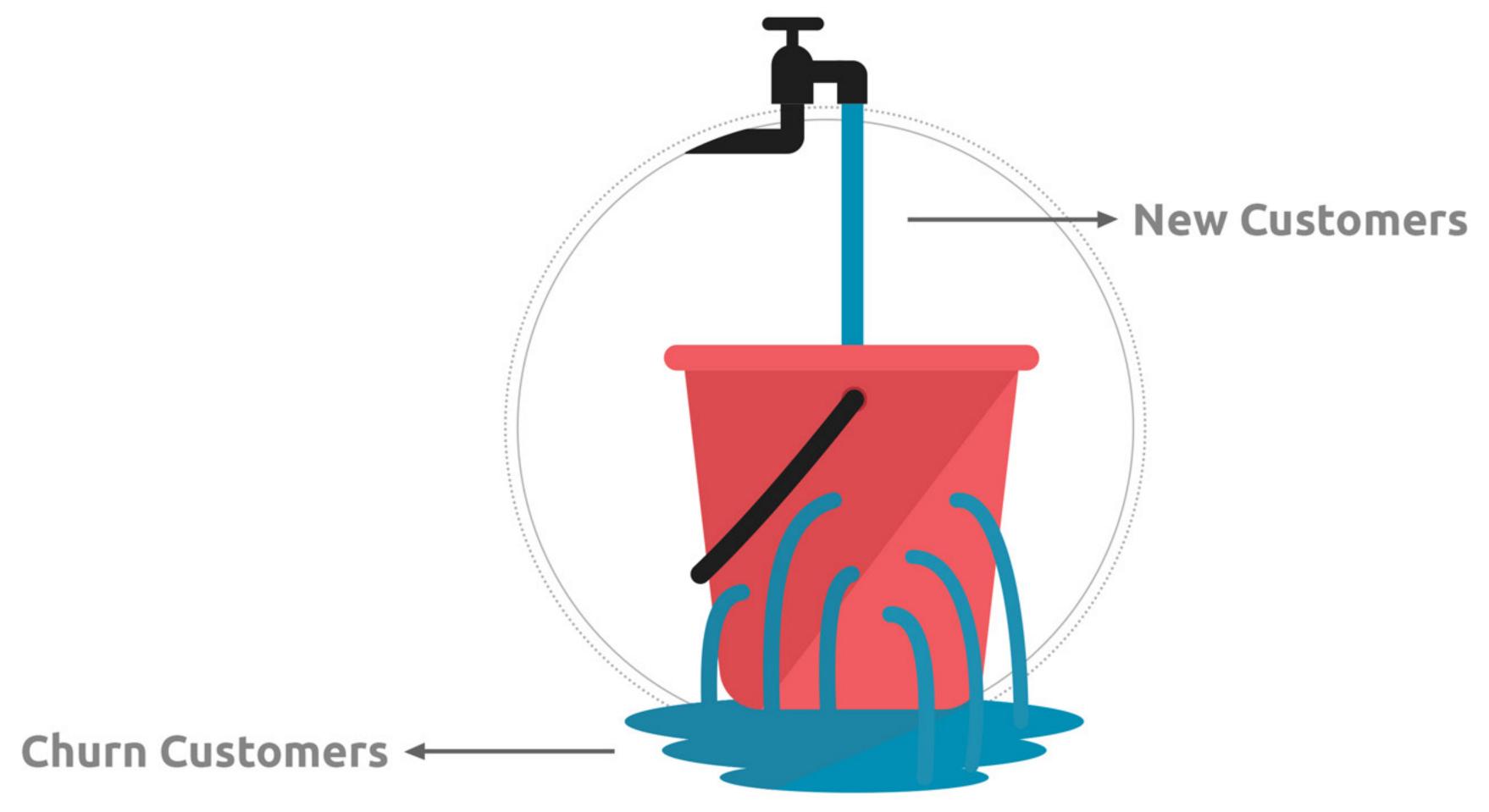
**Active Users** 

**Retained Users** 

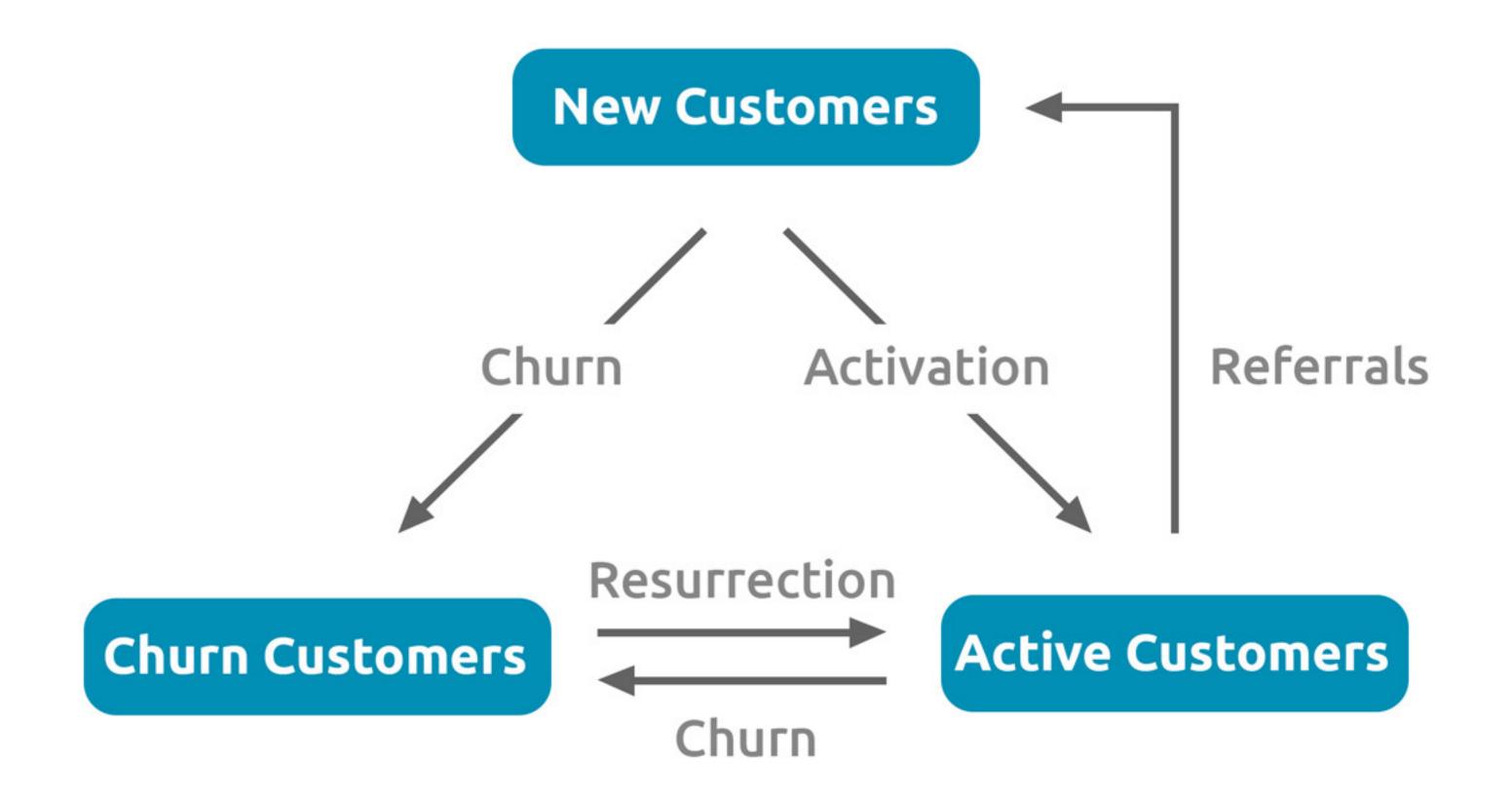
**Monetized Users** 

Referring Users

### Leaky Bucket



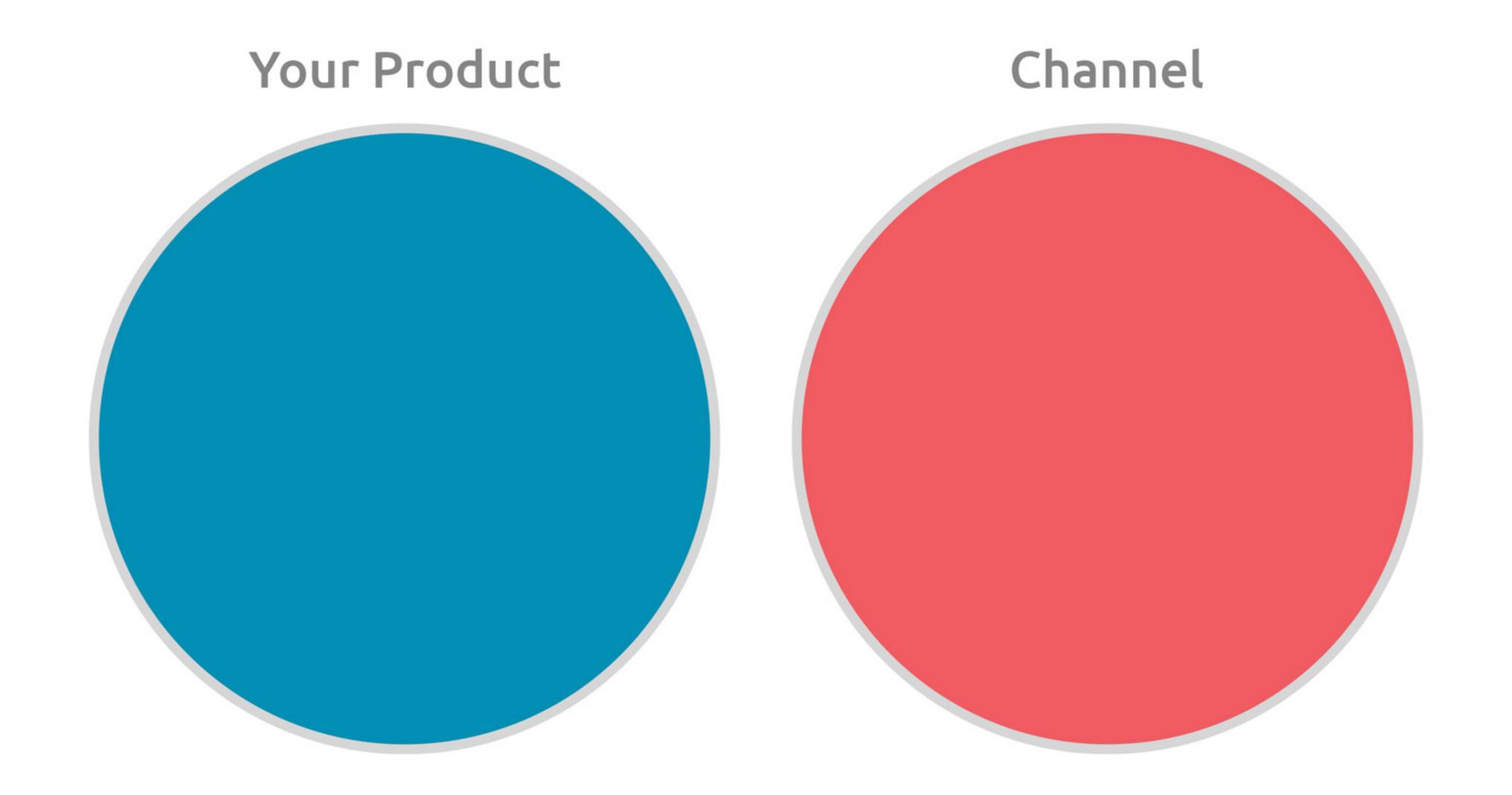
### Growth Accounting

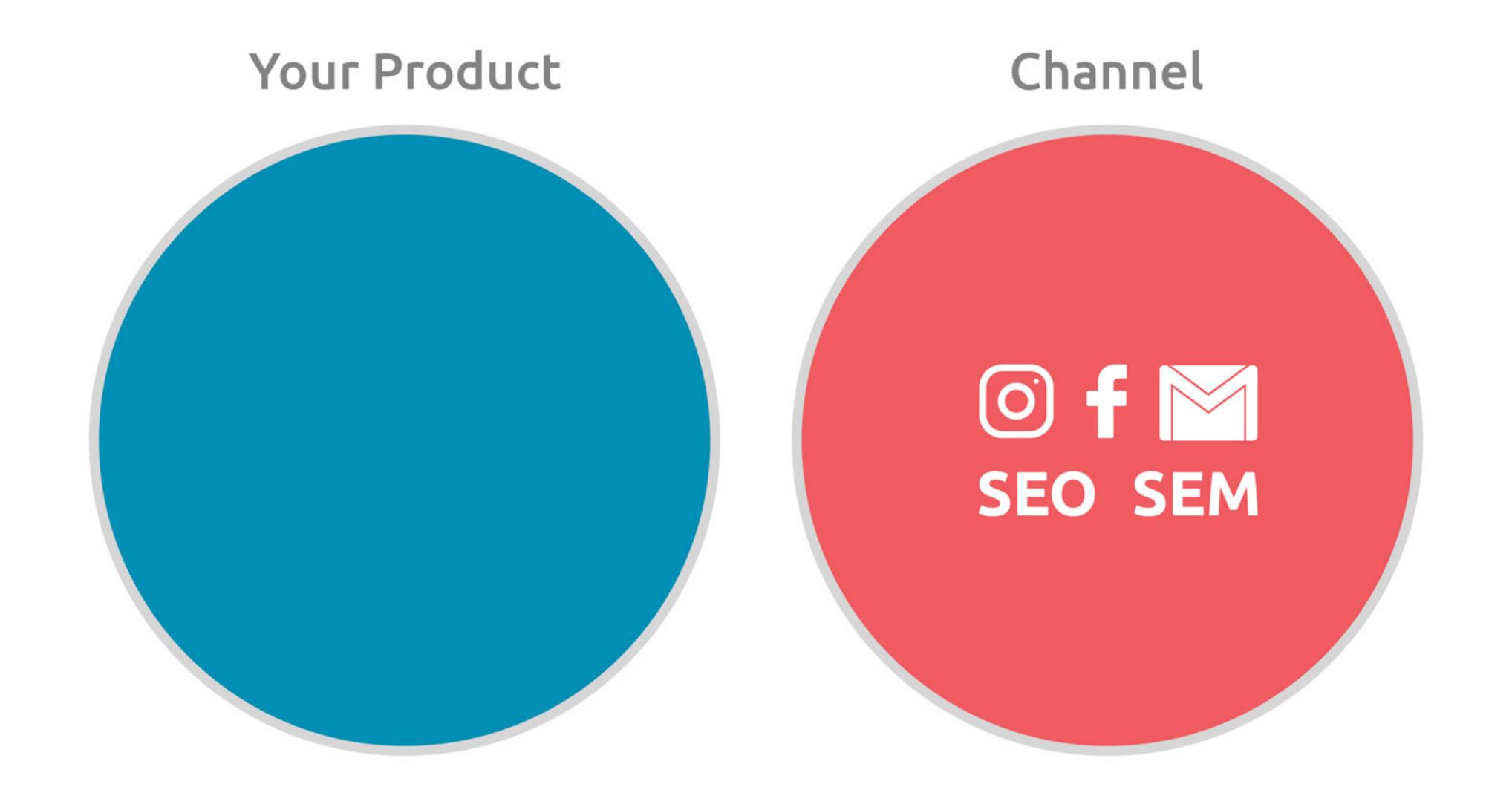


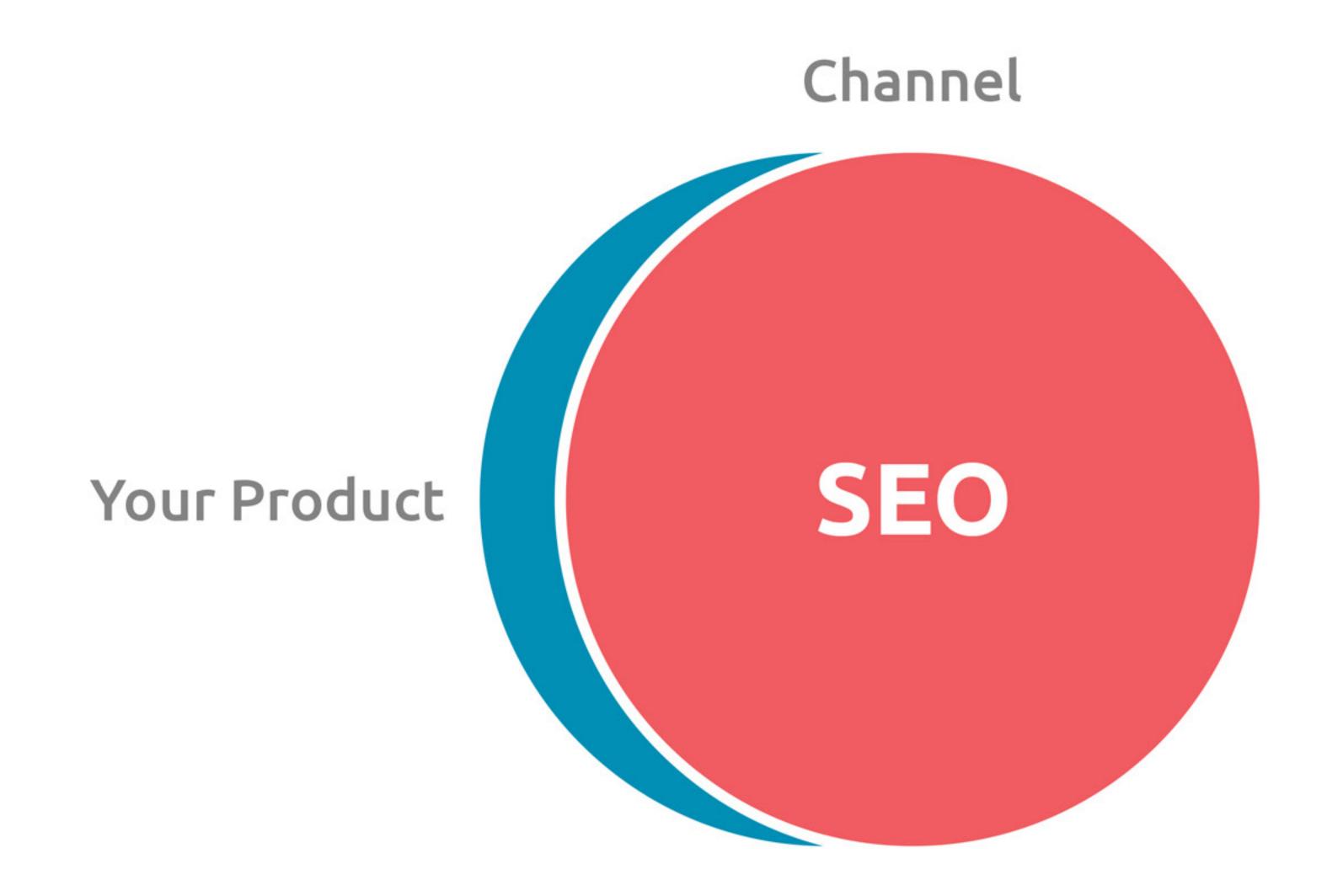
### The four fits

- Product market fit
- Product channel fit
- Channel business model fit
- Market and business model fit

Credit: Brian Balfour at Reforge







### LESSON 3

Five Acquisition Channels that Scale

**S**Airtasker

### Growth channels that scale

- 1. Paid acquisition
- 2. Virality
- **3. SEO**
- 4. Sales
- 5. Partnerships

### LESSON 7

Principles of Content Marketing

∽Aírtasker

### Guidelines for creating content

- Created by someone with authority
- Contains new and unique information
- Is comprehensive

### Objectives of content marketing

- To educate customers
- To drive leads (SEO)
- To raise brand awareness

### LESSON8

Search Engine Optimisation

### Google's top 10 ranking factors

- 1. Having a secure website (HTTPS not HTTP)
- 2. Make sure your site is mobile friendly
- 3. Page speed
- 4. Schema mark-un

- 6. Content length
- 7. Social and local sigr
- 8. Quality backlinks
- 9. Optimised images
- 10. The age of your do

#### LESSON9

Introduction to Activation

∽Airtasker

Non-activated

Activated customers



### Jobs to be done

#### Functional jobs

Functional tasks we want to accomplish (eg. brush teeth)

#### **Emotional jobs**

The way we want to feel or how we want to be perceived by others (e.g feel fresh or be perceived as having white teeth)

#### Related jobs

The related jobs we want to achieve while accomplishing the main job (eg whitening teeth)

## How to work out how to help your customers get their job done:

- 1.Why are customers getting blocked?

  Qualitative data: Personal experience / customer observation
- 2.How widespread is this problem?

  Quantitative data: Keyword research / product analytics
- 3.Has anyone else worked out how to solve this problem? Look at competitors eg. Hallmark

### 4 Reasons Customers Won't Activate

#### Product gap

People might be looking for features your product doesn't offer.

#### Skills gap

People don't know how to use your product.

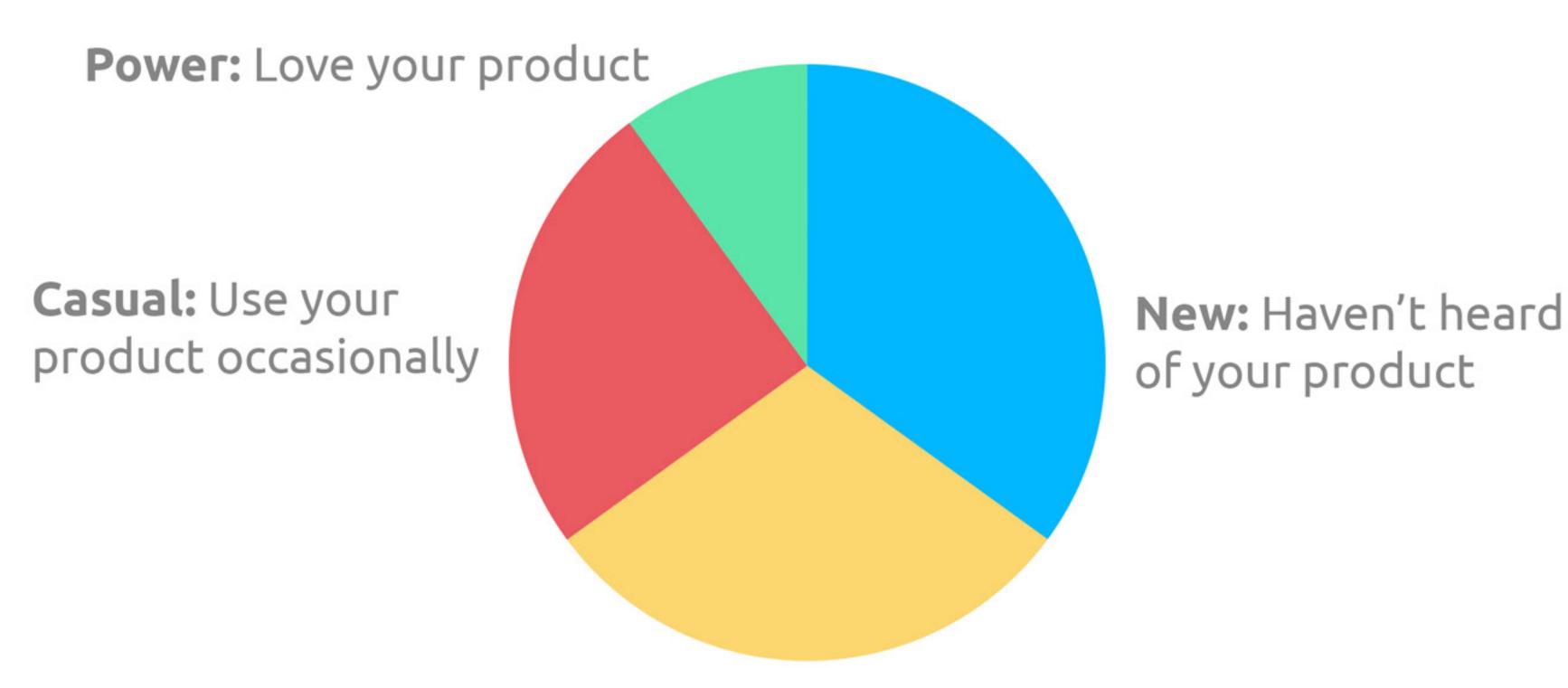
#### Technology gap

The site isn't working on certain devices or perhaps you don't support their preferred type of payment.

#### Motivation gap

Your product isn't important enough in their life for them to invest the time, energy and money right now.

### Four types of users to care about



Churned: Have stopped using your product



### 3 questions to ask in customer surveys

- 1. Rate how satisfied or dissatisfied are you with this product or service?
- 2. What, if anything, do you dislike about this product or service?
- 3. What, if anything, do you like about this product or service?

### Activation Recap

- 1. Jobs to be done: functional, emotional, related
- 2. Make sure your product helps customers complete the entire job
- 3. 4 reasons customers won't activate: product, skill, technology and motivation
- 4. To drive incremental revenue: build features/product for POWER CUSTOMERS
- 5. To scale: focus on NEW, CASUAL and CHURNED customers

### LESSON12

How to conduct customer research

∽Aírtasker

### Customer Research: Key learnings

- 1. Use quantitative research for 'what?'
  Use qualitative research for 'why?'
- 2. Use surveys to quantify how many people are affected and how much pain this is causing them.
- 3. Remember to get a cross-section of existing customers not just 'power customers'
- 4. Conducting an interview: prepare questions first, create rapport, start broad then go deep.

#### LESSON13

Introduction to Retention

*Mirtasker* 

### Introduction to retention

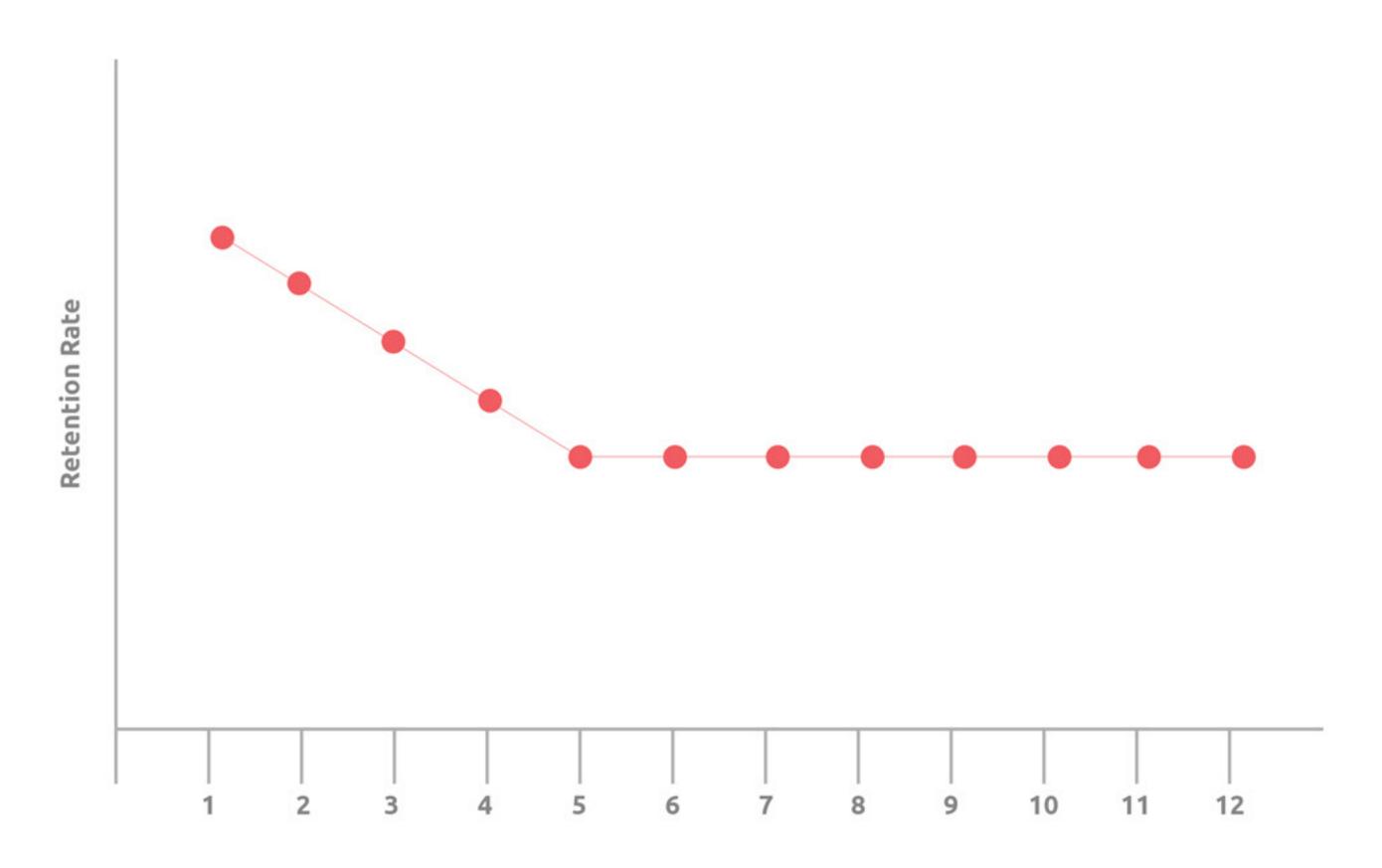
- How to define a retained customer
- How to measure retention and what a healthy retention cohort graph looks like
- Learn different triggers to use to increase retention

### Measuring Retention

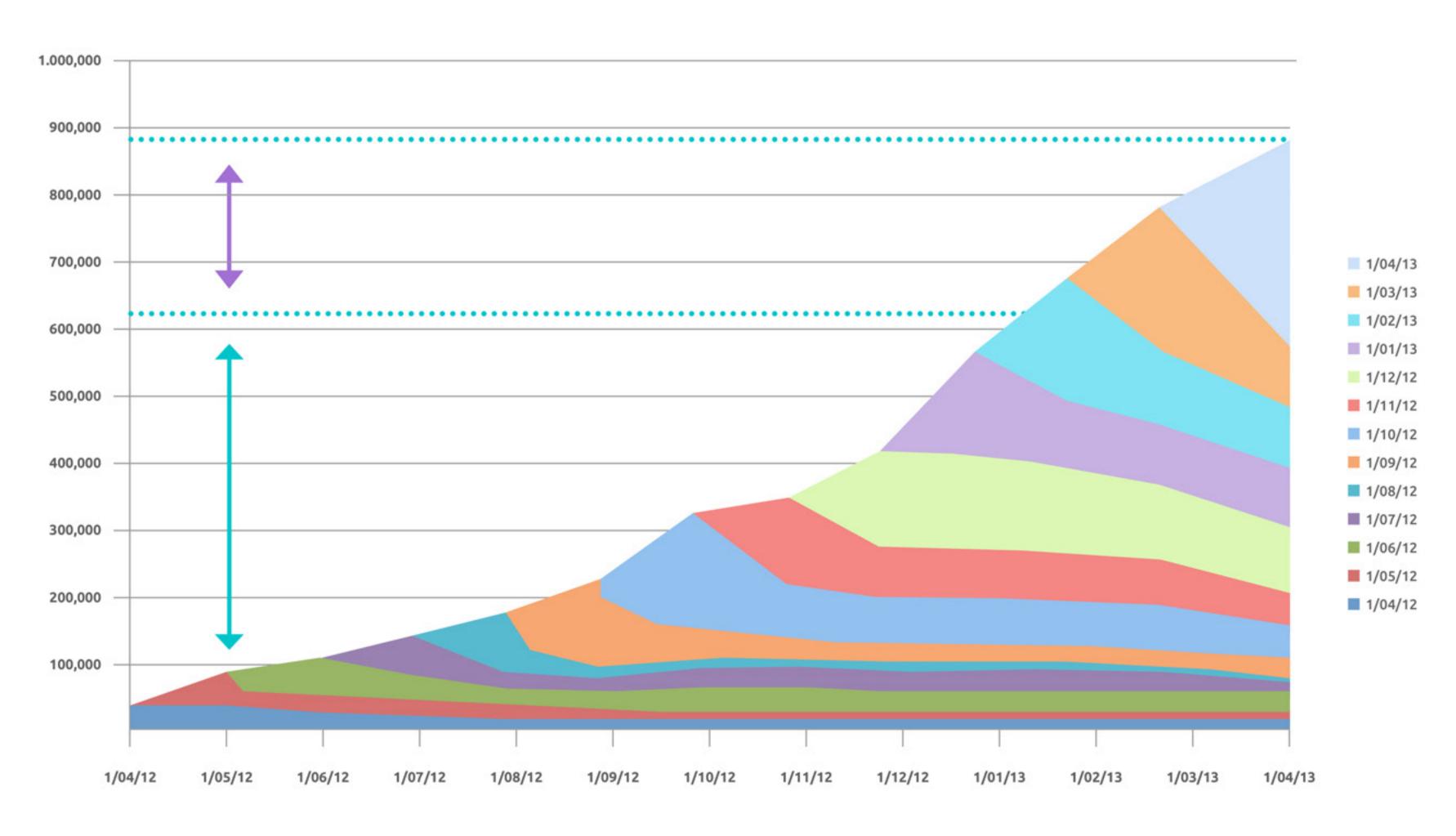
	01/04/12	01/05/12	01/06/12	01/07/12	01/08/12	01/09/12	01/10/12	01/11/12	01/12/12	01/01/13	01/02/13	01/03/13	01/04/13	01/05/13
1/04/12	34,480	34,194	24,537	23,789	19,643	16,739	15,742	14,978	14,035	14,984	14,536	14,145	12,484	708
1/05/12		47,369	27,846	26,480	17,648	20,375	20,100	21,068	19,620	19,839	19,942	19,303	16,721	1,765
1/06/12			51,543	28,287	19,865	16,589	24,941	26,001	23,341	23,627	24,122	23,488	20,584	1,670
1/07/12				60,750	27,903	22,128	29,933	30,979	28,968	29,036	28,582	27,577	24,573	4,175
1/08/12					89,025	31,915	31,691	28,994	27,091	26,745	26,331	25,528	22,390	3,733
1/09/12						113,400	58,329	32,318	28,842	29,742	28,104	26,903	23,623	3,259
1/10/12							141,689	61,529	53,916	53,019	51,319	48,934	39,657	5,396
1/11/12								131,270	76,657	73,200	70,005	66,280	57,949	9,886
1/12/12									143,316	138,745	128,036	110,463	100,587	17,181
1/01/13										155,917	100,373	91,033	89,023	14,896
1/02/13											182,337	113,116	96,100	20,739
1/03/13												216,911	122,720	38,957
1/04/13													255,367	47,837
1/05/13														136,673



### Measuring Retention



### Stacking cohorts to measure retention





### External triggers

- Email
- Push notifications
- SMS
- Retargeting ads

### Internal triggers

- Build a network
- Community and content
- Be where your customers are looking

### Channels

- Email
- Mobile push notifications
- In-app messages
- SMS
- Social
- Desktop push notifications
- Facebook Messenger

### Message

- Crisis
- Boredom
- Location
- Social pressure
- Life events
- Social events
- ...

### How to build your product to retain customers



Build a network



Create content and community



Be where they are searching

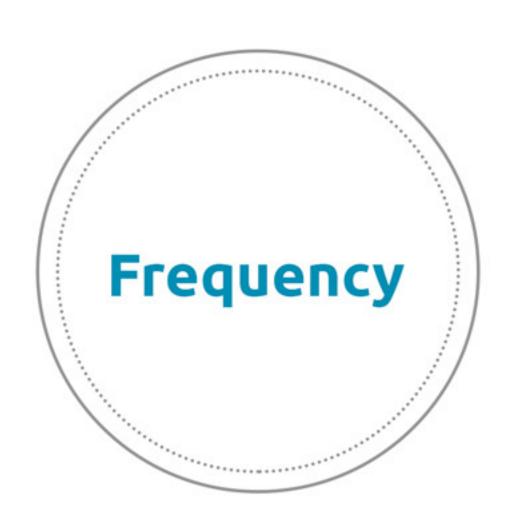
#### L E S S O N 1 4

Email Marketing to Improve Retention

### RRF Framework



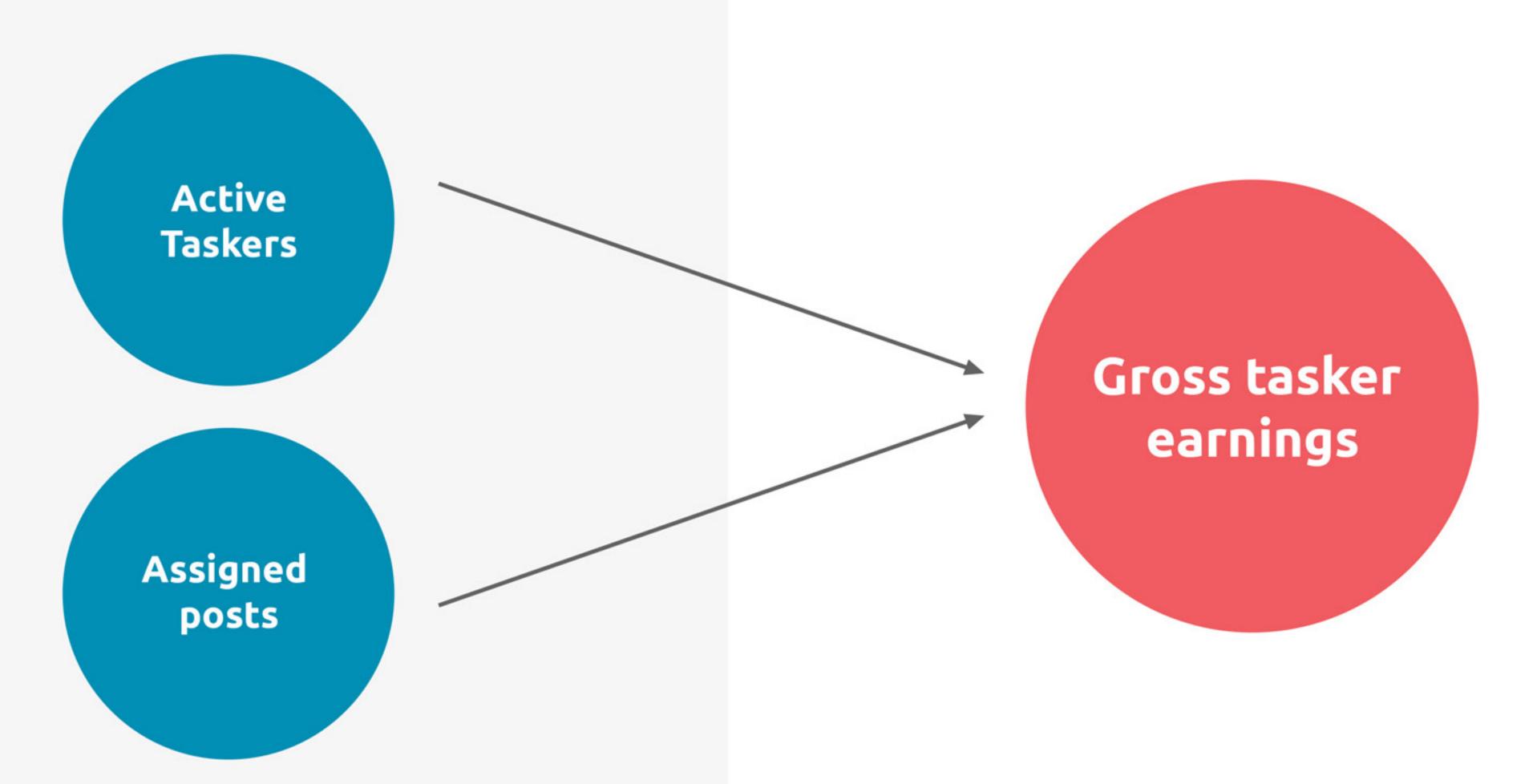




### LESSON 15 How to Operate for Growth

#### Actions

#### Results



### Objectives

Memorable qualitative descriptions of what you want to achieve.

### Key Results

Set of metrics that measure your progress towards the Objective

'If it does not have a number, it is not a key result.' *Marissa Mayer* 



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Ruthless Performance Marketing with Tim Doyle, Former Head of Marketing Koala



Brilliant Digital Marketing with Mark Baartse, CMO Showpo / AussieBum



Advanced Growth Marketing with Andrianes Pinantoan, Head of Growth Airtasker, Formerly Canva



Killer Content Marketing with Chris Wirasinha, Cofounder Pedestrian



PR Masterclass with Liz McKenzie, Head of Communications Canva



Search Inside Yourself Google Leadership Program with Craig Davis, Cofounder Sendle



People leadership and management fundamentals with Mandy Gooch-Smith,
COO Expert 360



**Digital Disruptive Leadership with Stephen Scheeler,** Former CEO Facebook ANZ



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